



**MEMORANDUM OF UNDERSTANDING**  
**BETWEEN**  
*INSTITUTO TECNOLÓGICO DE COSTA RICA (ITCR),*  
**AND**  
**UNIVERSITY OF NORTHERN IOWA (UNI), USA**

Instituto Tecnológico de Costa Rica (ITCR), and University of Northern Iowa (UNI), Iowa, USA (hereinafter “Parties” or “Institutions”) agree to enhance the cooperation between the two institutions and have agreed to the following framework based upon principles of mutual equality and reciprocity of benefits.

**Article 1: The Objective of the Agreement**

Cooperation between the two universities will be undertaken from the perspective of discussing the possible implementation of specific academic and cultural ties. The cooperation will include educational and research activities in fields and disciplines offered at the two institutions.

**Article 2: Forms of Cooperation**

The Parties agree to move forward with further discussion, with the intent to seek agreement to design and make provisions for possible activities of common interest. Both parties agree that the cooperation may include, but not be limited to the following goals:

1. Plans for joint student learning projects including identifying specific courses or academic areas for virtual or in-person collaboration.
2. Providing avenues for student mobility through short-term (one or two semesters) certificate programs.

A circular stamp with the text "ITCR" is visible on the right side of the page. Below the stamp is a handwritten signature in black ink.

3. Consideration of customized short-term programs through UNI's Culture and Intensive English Program (CIEP) for small groups of a minimum of 10 and a maximum of 15 students and/or staff (see Article 4).
4. Exchange of visiting scholars, faculty, staff, and post-doctoral fellows for the purpose of academic work, teaching development and joint research.
5. Seek opportunities to cooperate in a variety of academic/research areas and curriculum development.
6. Explore joint application for funds/grants to both governments, research institutes and international organizations to launch joint research or academic projects.
7. Extending invitations for attending scholarly and technical meetings and assisting in making arrangements for attending national and international conferences, as appropriate.
8. Consideration of a formal study abroad exchange agreement once additional courses are available in English and approval is granted by the UNI Study Abroad Office.

### **Article 3: Intensive English Opportunities**

UNI's Culture and Intensive English Program (CIEP) provides online and in-person intensive English language course options to ITCR students.

1. CIEP will provide a scholarship of not less than 10% of total CIEP tuition to students from ITCR enrolling in the CIEP regular 8-week program for any portion of their studies at the University of Northern Iowa. The number of tuition scholarships for a single student or group of students will be determined by the CIEP.
  - If ITCR students attend a minimum of two sessions within a semester (Spring or Fall), CIEP will offer one full-tuition scholarship for eight weeks for the following semester or summer session (one session).
2. CIEP will customize programs with a specific focus, as appropriate, based on ITCR student's needs, and CIEP's resources availability. The students may be integrated into the regular program or instructed as a separate cohort and have a curriculum designed for their needs. Upon approval of both parties, the CIEP will arrange airport pick-up service, cultural activities, transportation for field trips, orientation, and/or room and board accommodations, as agreed upon. The proposal will include program cost and itinerary.
  - The CIEP will offer a 100% discount on tuition for up to 1 chaperone leading a group of at least 10 students who are participating in CIEP Immersion Programs. The chaperone must be a faculty or staff member of ITCR.

A circular stamp with the letters 'TEC' inside is located at the top of the signature. Below the stamp is a handwritten signature in black ink.

- Arrangements concerning specific details of financial support will be made by individual written agreement applicable to each particular situation or immersion program.

**Article 4: Implementation of the Agreement**

3. The implementation of any specific program shall be subject to mutual consent, availability of funds, and approval of each institution. The terms of such mutual cooperation shall be discussed and agreed upon in writing by both institutions prior to the initiation of any particular program of activity.
4. Both Parties agree that each program shall be negotiated and coordinated between the international offices from both Parties and any other relevant office(s) of the Parties.
5. Both Parties accept that financial arrangements shall be negotiated in each case, as appropriate.
6. The names, crests, and logos of the institutions are the intellectual property of those institutions and may not be used without the express written permission of the institution that owns a particular name, crest, or logo.

A vertical handwritten signature in black ink is located on the right side of the page. To its left is a circular stamp, partially visible, containing some illegible text.

**Article 5: Validity of the Agreement**


1. This Agreement shall be in full force and effect from the date of signature hereof for a period of five years. At that time, the agreement shall be reviewed and, upon mutual agreement, extended for a further period.
2. Either institution may terminate this Agreement at any time by giving six months' notice in writing to the other institution.
3. In the event of termination, the programs underway shall be allowed to complete according to the terms that have been agreed upon.
4. In the event of any dispute, the Parties shall resolve such disputes through friendly consultation.

The clauses of this MoU may be revised or changed only upon consent of both Parties. The proposed alterations which have been agreed upon shall be presented by the Parties and signed by the representatives of both universities.

*The undersigned agree to this Agreement on behalf of their respective Universities:*

**For the University of Northern Iowa:**

**For the Instituto Tecnológico de Costa  
Costa Rica**



---

**Dr. Mark A. Nook**  
**President**  
**The University of Northern Iowa**



---

**TEC** | Tecnológico  
de Costa Rica  
**Rectoría**

**Eng. Maria Estrada Sánchez, M.Sc.**  
**Rectora**  
**Instituto Tecnológico de Costa Rica**

August 15, 2024  
**Date**

5/08/2024  
**Date**



**V.B. ASesoría LEGAL - ITCR**



A circular stamp with illegible text is located at the top of a vertical signature on the right side of the page.



**MEMORANDUM OF UNDERSTANDING**  
**BETWEEN**  
*INSTITUTO TECNOLÓGICO DE COSTA RICA (ITCR),*  
**AND**  
**UNIVERSITY OF NORTHERN IOWA (UNI), USA**

Instituto Tecnológico de Costa Rica (ITCR), and University of Northern Iowa (UNI), Iowa, USA (hereinafter "Parties" or "Institutions") agree to enhance the cooperation between the two institutions and have agreed to the following framework based upon principles of mutual equality and reciprocity of benefits.

**Article 1: The Objective of the Agreement**

Cooperation between the two universities will be undertaken from the perspective of discussing the possible implementation of specific academic and cultural ties. The cooperation will include educational and research activities in fields and disciplines offered at the two institutions.

**Article 2: Forms of Cooperation**

The Parties agree to move forward with further discussion, with the intent to seek agreement to design and make provisions for possible activities of common interest. Both parties agree that the cooperation may include, but not be limited to the following goals:

1. Plans for joint student learning projects including identifying specific courses or academic areas for virtual or in-person collaboration.
2. Providing avenues for student mobility through short-term (one or two semesters) certificate programs.

A circular stamp is located on the right side of the page, partially overlapping the signature. The stamp contains text that is difficult to read but appears to include "ITCR" and "UNIVERSITY OF NORTHERN IOWA". Below the stamp is a handwritten signature in black ink.

3. Consideration of customized short-term programs through UNI's Culture and Intensive English Program (CIEP) for small groups of a minimum of 10 and a maximum of 15 students and/or staff (see Article 4).
4. Exchange of visiting scholars, faculty, staff, and post-doctoral fellows for the purpose of academic work, teaching development and joint research.
5. Seek opportunities to cooperate in a variety of academic/research areas and curriculum development.
6. Explore joint application for funds/grants to both governments, research institutes and international organizations to launch joint research or academic projects.
7. Extending invitations for attending scholarly and technical meetings and assisting in making arrangements for attending national and international conferences, as appropriate.
8. Consideration of a formal study abroad exchange agreement once additional courses are available in English and approval is granted by the UNI Study Abroad Office.

### **Article 3: Intensive English Opportunities**

UNI's Culture and Intensive English Program (CIEP) provides online and in-person intensive English language course options to ITCR students.

1. CIEP will provide a scholarship of not less than 10% of total CIEP tuition to students from ITCR enrolling in the CIEP regular 8-week program for any portion of their studies at the University of Northern Iowa. The number of tuition scholarships for a single student or group of students will be determined by the CIEP.
  - If ITCR students attend a minimum of two sessions within a semester (Spring or Fall), CIEP will offer one full-tuition scholarship for eight weeks for the following semester or summer session (one session).
2. CIEP will customize programs with a specific focus, as appropriate, based on ITCR student's needs, and CIEP's resources availability. The students may be integrated into the regular program or instructed as a separate cohort and have a curriculum designed for their needs. Upon approval of both parties, the CIEP will arrange airport pick-up service, cultural activities, transportation for field trips, orientation, and/or room and board accommodations, as agreed upon. The proposal will include program cost and itinerary.
  - The CIEP will offer a 100% discount on tuition for up to 1 chaperone leading a group of at least 10 students who are participating in CIEP Immersion Programs. The chaperone must be a faculty or staff member of ITCR.

A circular stamp is located on the right side of the page, partially overlapping the text. Below the stamp is a handwritten signature in black ink. The stamp contains some illegible text, possibly a date or a reference number.

- Arrangements concerning specific details of financial support will be made by individual written agreement applicable to each particular situation or immersion program.

**Article 4: Implementation of the Agreement**

3. The implementation of any specific program shall be subject to mutual consent, availability of funds, and approval of each institution. The terms of such mutual cooperation shall be discussed and agreed upon in writing by both institutions prior to the initiation of any particular program of activity.
4. Both Parties agree that each program shall be negotiated and coordinated between the international offices from both Parties and any other relevant office(s) of the Parties.
5. Both Parties accept that financial arrangements shall be negotiated in each case, as appropriate.
6. The names, crests, and logos of the institutions are the intellectual property of those institutions and may not be used without the express written permission of the institution that owns a particular name, crest, or logo.

**Article 5: Validity of the Agreement**

1. This Agreement shall be in full force and effect from the date of signature hereof for a period of five years. At that time, the agreement shall be reviewed and, upon mutual agreement, extended for a further period.
2. Either institution may terminate this Agreement at any time by giving six months' notice in writing to the other institution.
3. In the event of termination, the programs underway shall be allowed to complete according to the terms that have been agreed upon.
4. In the event of any dispute, the Parties shall resolve such disputes through friendly consultation.

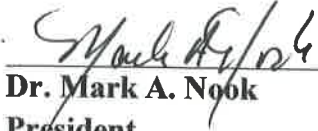
The clauses of this MoU may be revised or changed only upon consent of both Parties. The proposed alterations which have been agreed upon shall be presented by the Parties and signed by the representatives of both universities.

*The undersigned agree to this Agreement on behalf of their respective Universities:*

A handwritten signature in black ink is written over a circular stamp. The stamp contains some illegible text and a central emblem. The signature is written vertically, following the curve of the stamp.

**For the University of Northern Iowa:**

**For the Instituto Tecnológico de Costa Rica**

  
\_\_\_\_\_  
**Dr. Mark A. Nook**  
**President**  
**The University of Northern Iowa**

  
\_\_\_\_\_  
**Eng. Maria Estrada Sánchez, M.Sc.**  
**Rectora**  
**Instituto Tecnológico de Costa Rica**

**TEC** | Tecnológico de Costa Rica  
**Rectoría**

August 15, 2024  
\_\_\_\_\_  
**Date**

5/08/2024  
\_\_\_\_\_  
**Date**

  
**V.B. ASESORÍA LEGAL - ITCR**

